

**CAPITAL BUDGET MONITORING REPORT – 31<sup>st</sup> MARCH 2019**

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**1 EXECUTIVE SUMMARY**

1.1 This provides an update on the position of the capital budget as at 31<sup>st</sup> March 2019. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

**1.2 Financial Position:**

- **Outturn for 2018-19** – outturn net expenditure for the full financial year is £24,966k compared to an annual budget of £29,220k (adjusted for previously agreed slippages, accelerations and virements) giving rise to an underspend for the year of £4,254k (14.6%).
- **Total Capital Plan** – the forecast total net project costs on the total capital plan are £308,035k compared to a total budget for all projects of £307,833k giving rise to a forecast overspend for the overall capital plan of £202k (0.07%). The forecast overspend is within the capital programme tolerances and requires no corrective action to be taken as the actual spend will only be determined when the projects are completed.

**1.3 Project Delivery:**

- **Asset Sustainability** – Out of 135 projects there are 120 projects (89%) on track and 15 projects (11%) off track but recoverable.
- **Service Development** - Out of 24 projects there are 19 projects (79%) on track, 4 projects (17%) off track but recoverable and 1 project (4%) off track.
- **Strategic Change** – Out of 34 projects there are 26 projects (76%) on track, 5 projects (15%) off track but recoverable and 3 projects (9%) off track.

1.4 The Council has received £3,023k of capital receipts up to 31<sup>st</sup> March 2019 against a budget of £3,100k (97.5%).

## 2 INTRODUCTION

2.1 This provides an update on the position of the capital budget as at 31<sup>st</sup> March 2019. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

### 2.2 Financial Position:

- **Outturn for 2018-19** – outturn net expenditure for the full financial year is £24,966k compared to an annual budget of £29,220k (adjusted for previously agreed slippages, accelerations and virements) giving rise to an underspend for the year of £4,254k (14.6%).
- **Total Capital Plan** – the forecast total net project costs on the total capital plan are £308,035k compared to a total budget for all projects of £307,833k giving rise to a forecast overspend for the overall capital plan of £202k (0.07%). The forecast overspend is within the capital programme tolerances and requires no corrective action to be taken as the actual spend will only be determined when the projects are completed.

### 2.3 Project Delivery:

- **Asset Sustainability** – Out of 135 projects there are 120 projects (89%) on track and 15 projects (11%) off track but recoverable.
- **Service Development** - Out of 24 projects there are 19 projects (79%) on track, 4 projects (17%) off track but recoverable and 1 project (4%) off track.
- **Strategic Change** – Out of 34 projects there are 26 projects (76%) on track, 5 projects (15%) off track but recoverable and 3 projects (9%) off track.

2.4 The Council has received £3,023k of capital receipts up to 31<sup>st</sup> March 2019 against a budget of £3,100k (97.5%).

## 3 RECOMMENDATIONS

3.1 Consider the contents of this financial summary.

## 4 OUTTURN FINANCIAL POSITION 2018-19

### 4.1 Overall Position

Outturn net expenditure for the full financial year is £24,966k compared to an annual budget of £29,220k giving rise to an underspend for the year of £4,254k (14.6%).

### 4.2 Project/Department Position

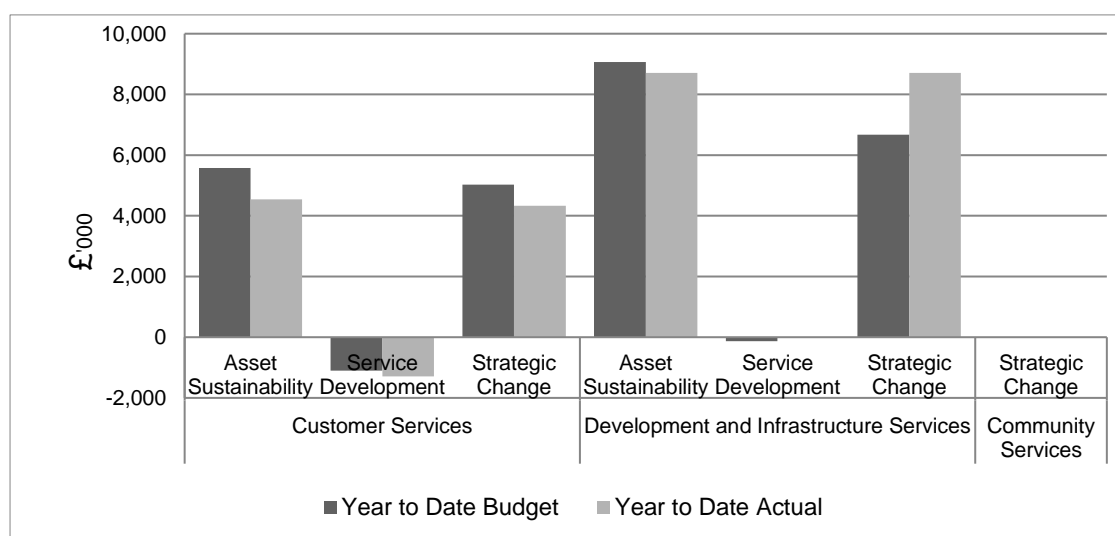
The table shows the forecast expenditure and budget for the year by project type and department:

<b>Project Type:</b>	<b>Year to Date Budget £'000</b>	<b>Year to Date Actual £'000</b>	<b>Variance £'000</b>
Asset Sustainability	17,163	13,248	3,915
Service Development	(1,234)	(1,322)	88
Strategic Change	13,291	13,040	251
<b>Total</b>	<b>29,220</b>	<b>24,966</b>	<b>4,254</b>
<b>Department:</b>			
Customer Services	13,065	7,572	5,493
Development and Infrastructure Services	16,155	17,394	(1,239)
Community Services	0	0	0
<b>Total</b>	<b>29,220</b>	<b>24,966</b>	<b>4,254</b>

Material variances are explained in Appendix 1 and there are a number of smaller variances contributing to the forecast overspend.

### 4.3 Chart of Outturn Variances

The graph below shows the net forecast outturn position against the full year budget for departments by project type:



## 5 TOTAL PROJECT COSTS

### 5.1 Overall Position

The forecast total net project cost on the total capital plan is £308,035k compared to a total budget for all projects of £307,833k giving rise to a forecast overspend for the overall capital plan of £202k (0.07%).

### 5.2 Project/Department Position

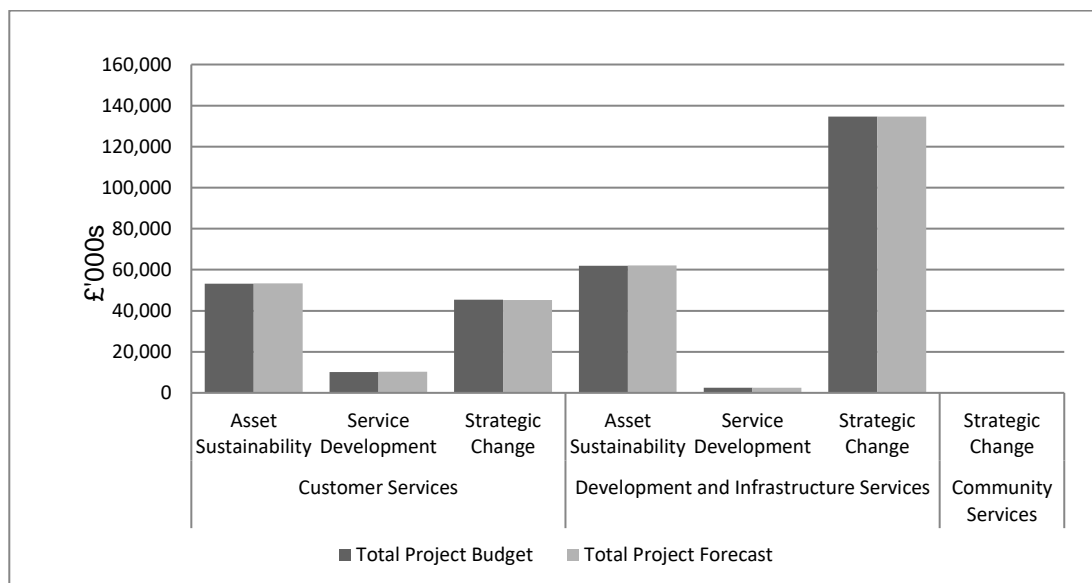
The table shows the forecast expenditure and budget for the total capital plan by project type and department:

	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan Variance £'000
<b>Project Type:</b>			
Asset Sustainability	115,110	115,412	(302)
Service Development	12,586	12,835	(249)
Strategic Change	180,137	179,788	349
<b>Total</b>	<b>307,833</b>	<b>308,035</b>	<b>(202)</b>
<b>Department:</b>			
Customer Services	108,733	108,969	(236)
Development and Infrastructure Services	199,100	199,066	34
Community Services	0	0	0
<b>Total</b>	<b>307,833</b>	<b>308,035</b>	<b>(202)</b>

Material variances are explained in Appendix 2 and there are a number of smaller variances leading to the forecast overspend.

### 5.3 Chart of Total Project Costs

The graph below shows the total net forecast position against full project budget for Departments by project type:



## 6 TOTAL PROJECT PERFORMANCE

### 6.1 Overall Position

There are 193 projects within the Capital Plan, 165 are Complete or On Target, 24 are Off Target and Recoverable, and 4 are Off Track.

### 6.2 Project Position

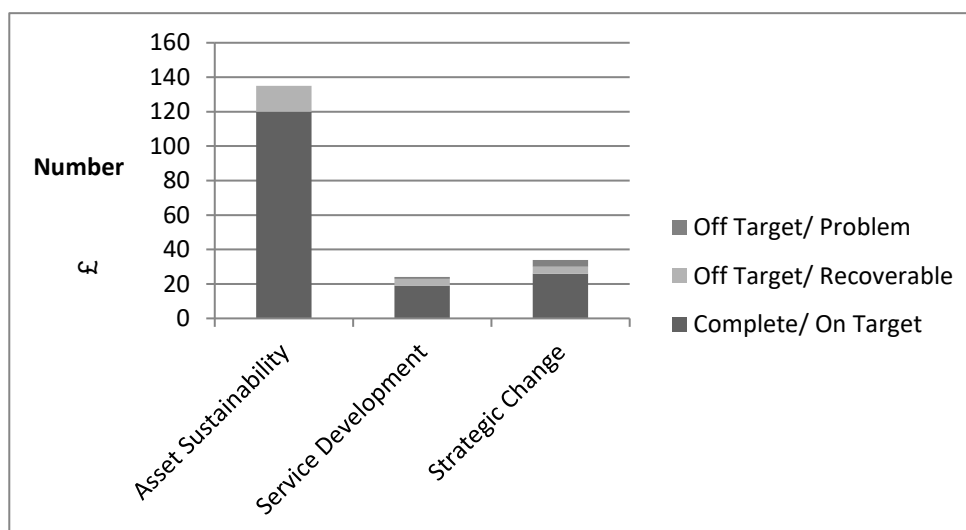
The table below shows the Performance Status of the Projects in the Capital Plan:

<b>Project Type:</b>	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Asset Sustainability	120	15	0	135
Service Development	19	4	1	24
Strategic Change	26	5	3	34
<b>Total</b>	<b>165</b>	<b>24</b>	<b>4</b>	<b>193</b>
<b>Department:</b>				
Customer Services	142	7	1	150
Development and Infrastructure Services	23	17	3	43
<b>Total</b>	<b>165</b>	<b>24</b>	<b>4</b>	<b>193</b>

Appendices 3, 4 and 5 show the Performance Status of the projects in further detail. Appendix 9 provides further information in relation to Strategic Change Projects.

### 6.3 Chart of Performance Status

The graph provides a view of the Performance Status of the Projects included in the Capital Plan:



## 7 OFF TRACK PROJECTS

7.1 The Off Track projects are noted in the table below and variance reports are included in Appendix 8.

Project Type	Project	What is Off Track?	Explanation
Service Development	Riverside Leisure Centre	Project Total Expenditure	Final costs higher than anticipated. Virement requested from Rothesay Pool.
Strategic Change	Street Lighting LED Replacement	Current Year expenditure	Original project for replacement of luminaires is expected to come in under original budget and the balance will be used to replace columns in 2019-20.
Strategic Change	Harbour Investment Programme	Current Year expenditure	Slippage in works programme 18-19 has resulted in an underspend and £447k has been moved into 19-20.
Strategic Change	CHORD Rothesay	Current Year Expenditure	Original cash flows unrepresentative of Works Programme and are being reviewed by new project manager.

## 8 STRATEGIC CHANGE PROJECTS

8.1 Appendix 9 gives detailed information in respect of the Strategic Change Projects within the Capital Plan. The appendix gives details of the forecast cost of the project against the approved budget, the start and anticipated completion date of the project and an assessment of the risks of the project and if these are not green gives an explanation of the problem.

## 9 CHANGES TO CAPITAL PLAN

The table below shows proposed changes to the Capital Plan at summary level. Slippages and accelerations requested prior to the year end are included and any over or underspends at the end of 2018-19 will be captured at the year-end roll forward and reflected in the first monitoring period of the new financial year.

Department	2018-19 £'000	2019-20 £'000	2020-21 £'000	Future Years £'000	Total Capital Plan £'000	Explanation
Asset Sustainability	36	(36)			0	Accelerations
Service Development					0	
<b>Customer &amp; Support Services</b>	<b>36</b>	<b>(36)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Asset Sustainability	(163)	150	13		0	Slippages & Acceleration
Service Development	(1,829)	1,829			0	Slippage
Strategic Change	(1,518)	373	1,145		0	
<b>Facility - Education</b>	<b>(3,510)</b>	<b>2,352</b>	<b>1,158</b>	<b>0</b>	<b>0</b>	
Asset Sustainability	(163)	52			0	Slippage plus virement from Rothesay Pool
Service Development	111				0	Virement for Riverside Leisure Centre
Strategic Change					0	
<b>Facility - Non Education</b>	<b>(52)</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	
Asset Sustainability	(68)	66	2		0	Slippages
Service Development					0	
Strategic Change	40	(40)			0	Acceleration
<b>Facility - Dunoon</b>	<b>(28)</b>	<b>26</b>	<b>2</b>	<b>0</b>	<b>0</b>	
Asset Sustainability	(438)	393	45		0	Slippages
Service Development					0	Slippages
Strategic Change	(110)	110			0	Slippage
<b>Roads and Amenity Services</b>	<b>(548)</b>	<b>503</b>	<b>45</b>	<b>0</b>	<b>0</b>	
Service Development					0	
Strategic Change					0	
<b>Economic Development</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>TOTAL</b>	<b>(4,102)</b>	<b>2,897</b>	<b>1,205</b>	<b>0</b>	<b>0</b>	

Appendix 6 shows the proposed virement for ICT and Riverside Leisure Centre plus a detailed list of the slippages and accelerations reflected in the above table for February 2019.

The updated capital plan incorporating these proposed changes can be found in Appendix 10.

## **11 CAPITAL RECEIPTS**

11.1 The Council has received £3,023k of capital receipts up to 31<sup>st</sup> March 2019 against a budget of £3,100k (97.5%).

## **12 APPENDICES**

- **Appendix 1** – Outturn variance
- **Appendix 2** - Total Project finance variance explanations
- **Appendix 3** - Project Performance - Asset Sustainability
- **Appendix 4** - Project Performance - Service Development
- **Appendix 5** - Project Performance - Strategic Change
- **Appendix 6** - Changes to Capital Plan and Financial Impact
- **Appendix 7** - Financial Summary – Overall
  - Financial Summary – DIS
  - Financial Summary – Customer Services
- **Appendix 8** - Off track project variance reports
- **Appendix 9** - Cumulative spend, completion dates and risks relating to significant capital projects
- **Appendix 10** - Updated/Revised Capital Plan

**Kirsty Flanagan**  
**Head of Strategic Finance**

**Councillor Gary Mulvaney, Depute Council Leader – Policy Lead Strategic Finance and Capital Regeneration Projects**



## APPENDIX 1 – Outturn Variance Explanations

Listed below are the projects where the variance is +/- £50k excluding the slippages and accelerations as detailed in appendix 6 which were advised prior to the year end.

Project	Annual Budget £'000	Outturn £'000	(Over)/Under Forecast Variance £'000	Explanation
Dalintober Primary School	97	25	72	All toilet upgrades are complete, payments and fees outstanding. Roof overhaul now in 19/20.
Tiree Primary School	25	92	(67)	Partial Roof upgrade - Start date 4 March 2019, with works programmed for 6 weeks. Expenditure reprofiled to suit late start. Early progress good with materials on site resulting in accelerated expenditure
Early Learning & Childcare	600	544	56	Programme has been reprofiled and will be completed by August 2020.
Dunoon Primary School	4,095	3,995	100	Construction delays have resulted in the spend being re-profiled into 2019/20, 2020/21 with final phase due for completion early 2020 followed by a 12 month rectification period.
Eadar Glinn	67	2	65	Tender documents returned 22 February 2019. Project impacted by planning approval delay, works now in 19/20. Works now in progress.
Capital Property Works	203	2	201	This will be vired to individual projects at the start of 2019-20
Riverside Leisure Centre Refurbishment	8	119	(111)	Virement request from Rothesay Pool from 2019-20 budget.
Kilmory Castle	195	117	78	Slippage due to weather delays and lead in times for components.
Mill Park Depot	(11)	188	(199)	Overspend to be covered by Insurance claim
Block Allocation – Shared Offices	134	0	134	Some virement required to Oban Municipal buildings and the remainder will be slipped into 2019-20
Dunclutha Children's Home	5	61	56	Works complete on site. Final account still to be agreed, but it is anticipated that there may be a requirement for additional budget, due to unforeseen road and services issues.
Carbon Management Business Cases (FPB)	60	0	60	Funding to support the Carbon Management Plan 2
NPDO Schools Solar PV Panel Installations	183	0	183	Site works complete - all projects. Final accounts to be agreed and retentions to be paid. Savings against global budget are currently being evaluated. Some forecasted savings initially reflected as project delivered within budget.
Non-NPDO Schools PV Panel Installations	88	0	88	Site works complete - all projects. Final accounts to be agreed and retentions to be paid. Savings against global budget are currently being evaluated. Some forecasted savings initially reflected as project

				delivered within budget.
Carbon Management - Group Heating Conversion Project (Prudential Borrowing)	125	18	107	Site works complete - all projects. Final accounts to be agreed and retentions to be paid. Overall project delivered under budget, £97k saving has been achieved.
Roads Reconstruction	8,048	7,823	225	Due to efficient working methods we have been able to reduce our spend in some areas.
Footway Improvements	569	471	98	Weather has delayed some of the works. The 19-20 programme will be modified to include for the additional budget accordingly.
Street Lighting LED Replacement	650	194	456	Original LED scope expected to come in under budget and will not be completed until 19/20 financial year. Award for supply of luminaires is expected to be quarter 1 of 19-20. This requires £451k moved from 18-19 into 19-20. Currently scoped for remaining funds to be spent on column replacement in 2019/20. Forecast expenditure will be revised as appropriate based on column condition scores as the installation phase in OLI area is undertaken.
Harbour Investment Programme PB	1,930	1,483	447	Slippage in works programme 18-19 has resulted in an underspend and £447k has been moved into 19-20. Approximately £52m is forecast to be spent from 2023-24 onward. This is requested to be shown in the budget figures for 2023-24. Forecasts and budgets will continue to be reviewed on the basis of progress made with designs/works carried out to date and designs/works needed/planned for the future. The current asset management programme extends a further five years beyond the horizon shown in this spreadsheet
SPT – bus infrastructure	9	(48)	(57)	The variance in 2018-19 relates to the timing of grant income in relation to actual expenditure. All expenditure in this project is 100% grant funded.
Helensburgh Public Realm	764	18	747	The revised scope and programme for the additional works being delivered utilising surplus CHORD funds (£653,119) was agreed at H&LAC on 20-September-18. Due to resourcing issues, unsafe buildings, and the longer term nature of the Outdoor Museum enhancements, these works will carry on into FY19/20.
CHORD – Oban	975	143	832	This project has been delayed due to the contractor for Phase 2 going into administration.
CHORD - Dunoon	2,508	2,734	(226)	Spend accelerated from 2019-20
Rothesay Pavilion	(1334)	3255	(4589)	Profile of original budget did not reflect actual plan
TIF – Lorn Road/Kirk Road	(19)	134	(153)	Grant still due from Housing Infrastructure Fund
TIF – North Pier Extension	346	0	346	Work Programme slipped into 19-20
Other variances less than £50k			1,203	
<b>Total</b>			<b>152</b>	

Slippages and accelerations as per appendix 6			4,102	As advised prior to year end
			<b>4,254</b>	

## APPENDIX 2 – Total Project Finance Variances

Listed below are the projects where the variance is +/- £50k.

Project	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan Variance £'000	Explanation
Riverside Leisure Centre	1121	1232	(111)	Request additional budget to be vired from Rothesay Pool
Rothesay Pool	774	663	111	Saving to be vired to Riverside Leisure Centre
Millpark Depot	73	272	(199)	Additional expenditure anticipated to be covered by insurance claim
Facility Services Education – Asset Sustainability	28,117	28,281	(164)	14 projects where virement will be required from other asset sustainability lines from within the same category (each project variance < £50k)
Other Variances			(161)	Total value of non-material variances less than +/-£50k
<b>Total</b>			<b>(202)</b>	

### APPENDIX 3 – Asset Sustainability Project Performance

There are 135 Projects recognised as Asset Sustainability Projects, 120 are Complete or On Target and 15 are Off Target and Recoverable.

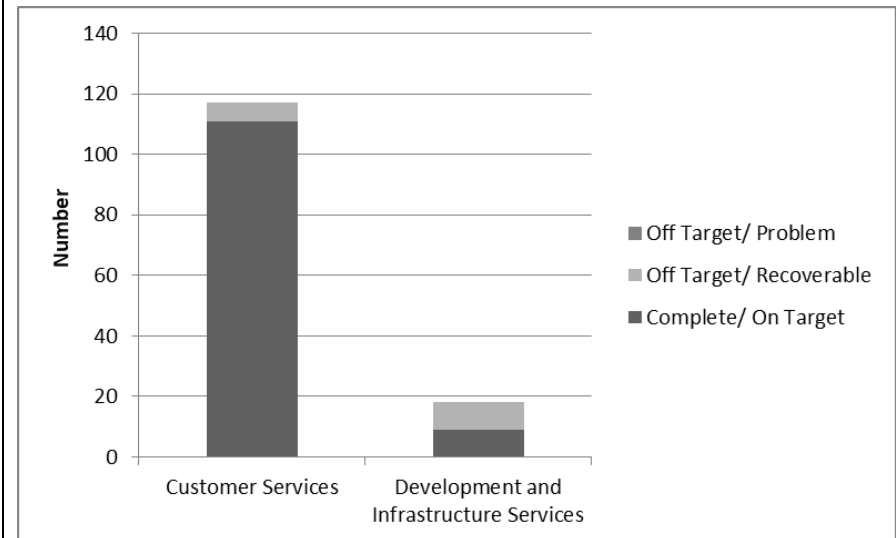
#### Department Position:

The table below shows the Performance Status of the Asset Sustainability Projects.

Asset Sustainability	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	111	6	0	117
Development and Infrastructure Services	9	9	0	18
<b>Total</b>	<b>120</b>	<b>15</b>	<b>0</b>	<b>135</b>

#### Chart of Asset Sustainability Performance Status

The graph provides a view of the Performance Status of the Asset Sustainability Projects:



## APPENDIX 4 – Service Development Project Performance

There are 24 Projects recognised as Service Development Projects, 19 are Complete or On Target, 4 are Off Target and Recoverable and 1 is Off Target.

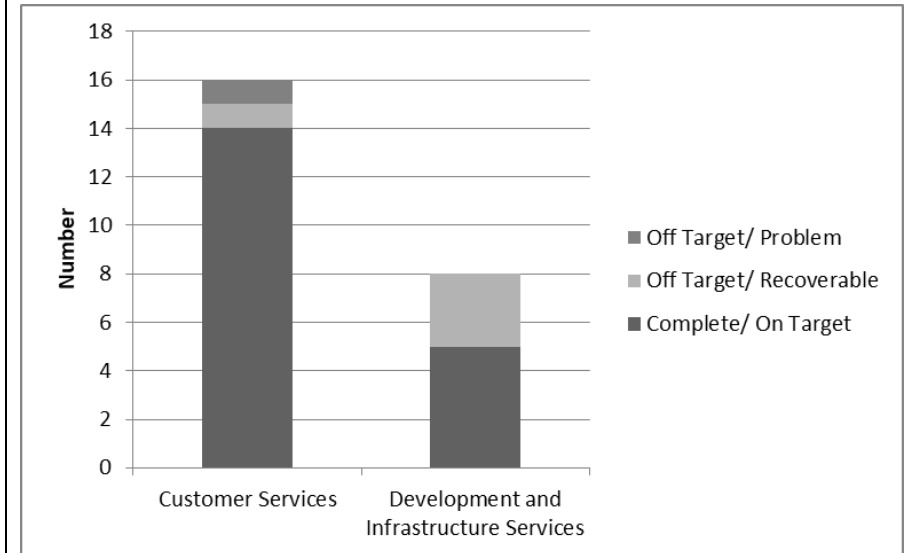
### Department Position:

The table below shows the Performance Status of the Service Development Projects.

Service Development	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	14	1	1	16
Development and Infrastructure Services	5	3	0	8
<b>Total</b>	<b>19</b>	<b>4</b>	<b>1</b>	<b>24</b>

### Chart of Service Development Performance Status

The graph provides a view of the Performance Status of the Service Development Projects:



## APPENDIX 5 – Strategic Change Project Performance

There are 34 Projects recognised as Strategic Change Projects. 26 are Complete or On Target, 5 are Off Target and Recoverable and 3 are Off Track.

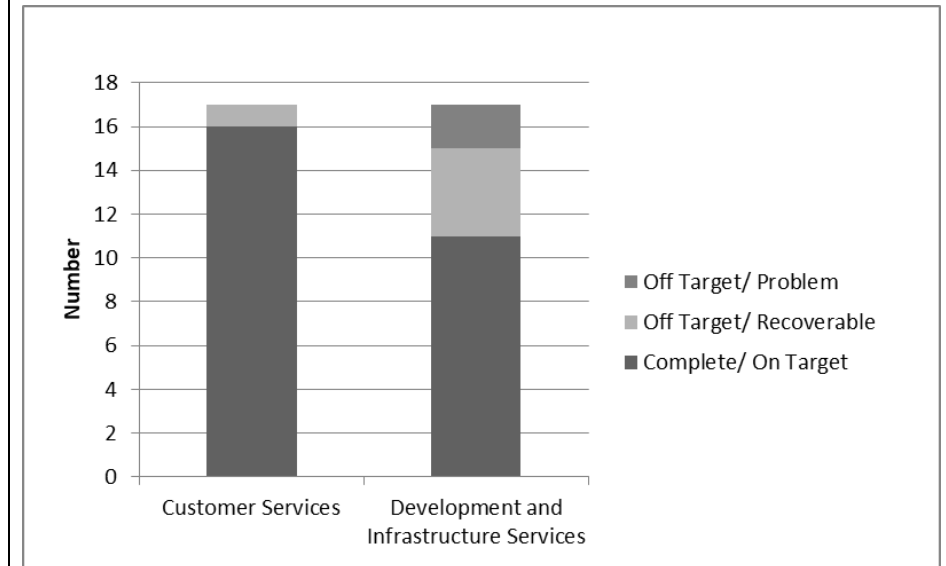
### Department Position:

The table below shows the Performance Status of the Strategic Change Projects.

Strategic Change	Complete/ On Target	Off Target/ Recoverabl e	Off Target/ Problem	Total
Customer Services	16	1	0	17
Development and Infrastructure Services	10	4	3	17
<b>Total</b>	<b>26</b>	<b>5</b>	<b>3</b>	<b>34</b>

### Chart of Strategic Change Performance Status

The graph provides a view of the Performance Status of the Strategic Change Projects:



**APPENDIX 6 – Changes to Capital Plan and Financial Impact**
**OVERALL COST CHANGES**

Project	2018-19 £'000	2019-20 £'000	2020-21 £'000	Future Years £'000	Total Capital Plan £'000	Recommendation	Explanation
Server Sustainability		17				Vire £17k from Corporate GIS Portal	To reflect approved capital allocation for 19/20
Corporate GIS Portal Rollout		(17)				Vire £17k to Server sustainability	To reflect approved capital allocation for 19/20
Rothesay Swimming Pool	(111)					Vire £111k to Riverside Leisure Centre	To meet additional cost pressures
Riverside Leisure Centre Refurbishment	111					Vire £111k from Rothesay Pool	To meet additional cost pressures
<b>Total Cost Changes</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		

**SLIPPAGES AND ACCELERATIONS**

Project	2018-19 £'000	2019-20 £'000	2020-21 £'000	Future Years £'000	Total Capital Plan £'000	Recommendation	Explanation
Server Sustainability	13	(13)				Accelerate budget from 2019-20.	Previous slippage reported as £16k, this has now reduced to £3k so £13k is required back in 2018-19.
PC Replacement	1	(1)				Accelerate budget from 2019-20.	Planned forward spend 19/20 to primarily beat the predicted shortages envisaged early next financial year.
Telecoms Network	18	(18)				Accelerate budget from 2019-20.	To reflect actual timing of cash flows.
Computer Network Security	4	(4)				Accelerate budget from 2019-20.	Previous slippage reported as £26k, this has now reduced to £22k so £4k is required back in 2018-19.
Achaleven Primary School	(20)	17	3			Slip budget into future years.	Potential delay due to weather conditions.
Castlehill Primary School	10	(10)				Accelerate budget	To reflect actual timing of cash flows.

						from 2019-20.	
John Logie Baird Primary School	(73)	67	6			Slip budget into future years.	Options for structural works project received from Structural Engineer. Works to be carried out early 19/20.
Kilchattan Primary School	(20)	18	2			Slip budget into future years.	Accessibility Works under review due to lack of budget and site constraints. Design options have been reviewed cash flows adjusted accordingly.
School Houses - Housing Quality Standard	(60)	58	2			Slip budget into future years.	Forecast re-profiled across years to allow for balances/retentions and works to Port Ellen Schoolhouse in 2019/20.
Early Learning and Childcare	(1,829)	1,829				Slip budget into 2019-20.	Budget slipped to 2019/20 to reflect actual timing of cash flows and when the 1140 hours provision will be fully implemented.
Campbeltown Schools Redevelopment	(303)	253	50			Slip budget into future years.	Spend delayed due to delayed handover with final phase due for completion March/April 2019 followed by a 12 month rectification period this has resulted in the spend being re-profiled into 2019/20 & 2020/21.
Dunoon Primary School	(572)	27	545			Slip budget into future years.	Construction delays have resulted in spend being re-profiled into 2019/20, 2020/21 with final phase due for completion early 2020 followed by a 12 month rectification period.
Replacement of Oban High School	(342)	(208)	550			Slip budget into future years.	Spend delayed due to delayed handover with final phase completed March 2019 followed by a 12 month rectification period this has resulted in the spend being re-profiled into 2019/20 & 2020/21.
Kirn Primary School	(301)	301				Slip budget into 2019-20.	Spend delayed due to delayed handover this has resulted in spend being re-profiled into 2019/20.
Health and Safety – Adult Care	(52)	52				Slip budget into 2019-20.	Various works still to be identified.
Manse Brae District Office	(68)	66	2			Slip budget into future years.	To reflect actual timing of cash flows.
Helensburgh Office Rationalisation (FPB,REC)	40	(40)				Accelerate budget from 2019-20.	To reflect actual timing of cash flows.



Flood Prevention	(80)	80				Slip budget into 2019-20.	Antrim View and Frederick Crescent schemes, to alleviate surface water and coastal flooding respectively, commenced this financial year but will partially roll over into next year.
Bridge Strengthening	(45)	0	45			Slip budget into future years.	The works on Coll will take place in 2019/20 therefore £45k of forecast expenditure has been moved to 2020/21.
Lighting	(50)	50				Slip budget into 2019-20.	£50k rephased into 2019/20 to allow for when staff resources are expected to become available.
Astro Pitch Repairs	(15)	15				Slip budget into 2019-20.	Final retention payments and Tobermory drainage fix pending.
Environmental Projects	(75)	75				Slip budget into 2019-20.	Cemetery extension contract on Mull and new Campbeltown site to be taken forward in 2019/20. Propose to slip to future years to reflect these cash flows.
Public Conveniences Upgrades	(66)	66				Slip budget into 2019-20.	Turnstiles at Oban North Pier, Lochgilphead and Inveraray to be replaced. This will have a 12 week delivery period and hence there the forecast spend has been revised based on this being delivered in 2019/20.
Cemetery Houses	(10)	10				Slip budget into 2019-20.	Planning application is to be submitted for Faslane Cemetery house demolition. Conservation Architect has assessed building and provided application advice.
Glengorm Capping	(97)	97				Slip budget into 2019-20.	The Council in partnership with the local community group has a contractor undertaking water main design and discussions with Business Stream (part of Scottish water) are progressing very slowly to the extent that the works are now expected to take place in 2019/20.
Campbeltown Flood Scheme	(40)	40				Slip budget into 2019-20.	Ground investigation works contract pending. £40k moved from 2018/19 into 2019/20 to take account of latest programming forecast.
Harbour Investment Programme (PB)	(70)	70				Slip budget into 2019-20.	The 10 year Marine Asset Management Plan received its biennial update in February 2019 and revised figures are reflected in the forecast. Accordingly due to site programme changes, £70k has slipped to 2019/20.
<b>Total Slippages and Accelerations</b>	<b>(4,102)</b>	<b>2,897</b>	<b>1,205</b>	<b>0</b>	<b>0</b>		
<b>Net Impact of Changes</b>	<b>(4,102)</b>	<b>2,897</b>	<b>1,205</b>	<b>0</b>	<b>0</b>		

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - OVERALL COUNCIL										Appendix 7
FINANCIAL SUMMARY - NET EXPENDITURE										31 March 2019
	Current Financial Year To Date			Full Year This Financial Year			Total Project Costs			
	Budget £000s	Actual £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s	
<b>EXPENDITURE</b>										
<b>Area Committee Expenditure - Asset Sustainability</b>	44	0	44	44	0	44	69	25	44	
<b>Asset Sustainability Projects</b>										
Customer Services	5,535	4,538	997	5,535	4,538	997	53,218	53,492	(274)	
Development & Infrastructure Services	11,753	11,384	369	11,753	11,384	369	70,013	70,071	(58)	
<b>Asset Sustainability Total</b>	<b>17,288</b>	<b>15,922</b>	<b>1,366</b>	<b>17,288</b>	<b>15,922</b>	<b>1,366</b>	<b>123,231</b>	<b>123,563</b>	<b>(332)</b>	
<b>Service Development Projects</b>										
Customer Services	1,014	819	195	1,014	819	195	13,274	13,415	(141)	
Development & Infrastructure Services	775	675	100	775	675	100	7,543	7,392	151	
<b>Service Development Total</b>	<b>1,789</b>	<b>1,494</b>	<b>295</b>	<b>1,789</b>	<b>1,494</b>	<b>295</b>	<b>20,817</b>	<b>20,807</b>	<b>10</b>	
<b>Strategic Change Projects</b>										
Campbeltown Schools Redevelopment	24	26	(2)	24	26	(2)	1,970	1,970	0	
Dunoon Primary	4,095	3,995	100	4,095	3,995	100	10,784	10,784	0	
Replacement of Oban High	206	214	(8)	206	214	(8)	3,350	3,350	0	
Kilm Primary School	14	14	0	14	14	0	10,179	10,179	0	
Carbon Management - Non Education	36	0	36	36	0	36	50	50	0	
Carbon Management Business Cases	60	0	60	60	0	60	261	261	0	
NPDO Schools Solar PV Panel Installations	183	0	183	183	0	183	944	944	0	
Non NPDO Schools Solar PV Panel Installations	88	0	88	88	0	88	488	488	0	
Carbon Management Fuel Conversions	38	0	38	38	0	38	145	107	38	
Carbon Management Capital Property Works 2016/17	20	0	20	20	0	20	39	39	0	
Carbon Management - Group Heating Conversion Project	125	18	107	125	18	107	2,016	1,919	97	
Kilmory Biomass Carbon Management	43	0	43	43	0	43	999	999	0	
Oil to Gas Heating Conversions	27	0	27	27	0	27	209	209	0	
Campbeltown Office Rationalisation	1	0	1	1	0	1	596	596	0	
Helensburgh Office Rationalisation	62	62	0	62	62	0	11,838	11,838	0	
Rothsay Office Rationalisation	10	0	10	10	0	10	10	10	0	
Asset Management Fund	0	0	0	0	0	0	2,000	2,000	0	
Campbeltown Flood Scheme	110	97	13	110	97	13	793	793	0	
Street Lighting LED Replacement	650	199	451	650	199	451	3,900	3,900	0	
Harbour Investment Programme	1,930	1,483	447	1,930	1,483	447	74,785	74,785	0	
CHORD - Helensburgh	764	18	746	764	18	746	7,230	7,230	0	
CHORD - Dunoon	2,508	2,734	(226)	2,508	2,734	(226)	12,522	12,522	0	
CHORD - Oban	975	147	828	975	147	828	7,957	7,957	0	
CHORD - Rothesay	4,531	5,087	(556)	4,531	5,087	(556)	13,845	13,845	0	
Helensburgh Waterfront Development	676	649	27	676	649	27	19,511	19,511	0	
TIF - Lorn/Kirk Road	10	1,223	(1,213)	10	1,223	(1,213)	746	1,959	(1,213)	
TIF - North Pier Extension	346	0	346	346	0	346	560	214	346	
TIF - Oban Airport Business Park	50	2	48	50	2	48	590	590	0	
OBC for Dunoon Pier	(14)	0	(14)	(14)	0	(14)	2,830	2,844	(14)	
Dunoon CARS	0	0	0	0	0	0	500	500	0	
Rothsay THI	0	0	0	0	0	0	200	200	0	
Lochgilphead CARS	0	0	0	0	0	0	200	200	0	
Helensburgh CARS	0	0	0	0	0	0	327	327	0	
Glengorm Wind Turbine	29	7	22	29	7	22	437	415	22	
<b>Strategic Change Total</b>	<b>17,597</b>	<b>15,975</b>	<b>1,622</b>	<b>17,597</b>	<b>15,975</b>	<b>1,622</b>	<b>192,811</b>	<b>193,535</b>	<b>(724)</b>	
<b>Total Expenditure</b>	<b>36,718</b>	<b>33,391</b>	<b>3,327</b>	<b>36,718</b>	<b>33,391</b>	<b>3,327</b>	<b>336,928</b>	<b>337,930</b>	<b>(1,002)</b>	
<b>INCOME</b>										
<b>Asset Sustainability</b>										
Customer Services	0	0	0	0	0	0	(118)	(118)	0	
Development & Infrastructure Services	(2,683)	(2,674)	(9)	(2,683)	(2,674)	(9)	(8,072)	(8,058)	(14)	
<b>Asset Sustainability Total</b>	<b>(2,683)</b>	<b>(2,674)</b>	<b>(9)</b>	<b>(2,683)</b>	<b>(2,674)</b>	<b>(9)</b>	<b>(8,190)</b>	<b>(8,176)</b>	<b>(14)</b>	
<b>Service Development Projects</b>										
Customer Services	(2,114)	(2,114)	0	(2,114)	(2,114)	0	(3,102)	(3,102)	0	
Development & Infrastructure Services	(909)	(702)	(207)	(909)	(702)	(207)	(5,129)	(4,870)	(259)	
<b>Service Development Total</b>	<b>-3,023</b>	<b>-2,816</b>	<b>(207)</b>	<b>-3,023</b>	<b>-2,816</b>	<b>(207)</b>	<b>-8,231</b>	<b>-7,972</b>	<b>(259)</b>	
<b>Strategic Change Projects</b>										
Helensburgh Office Rationalisation	0	0	0	0	0	0	(349)	(349)	0	
Dunoon Primary	0	0	0	0	0	0	(137)	(137)	0	
CHORD - Helensburgh	0	0	0	0	0	0	(570)	(569)	(1)	
Helensburgh Waterfront Development	0	0	0	0	0	0	(1,305)	(1,305)	0	
CHORD - Rothesay	(5,865)	(1,832)	(4,033)	(5,865)	(1,832)	(4,033)	(8,156)	(8,156)	0	
CHORD - Dunoon Waterfront	0	(10)	10	0	(10)	10	0	(10)	10	
CHORD - Oban	0	(4)	4	0	(4)	4	(1,620)	(1,624)	4	
Glengorm Wind Turbine	0	0	0	0	0	0	0	0	0	
TIF	(29)	(1,089)	1,060	(29)	(1,089)	1,060	(537)	(1,597)	1,060	
<b>Strategic Change Total</b>	<b>(5,894)</b>	<b>(2,935)</b>	<b>(2,959)</b>	<b>(5,894)</b>	<b>(2,935)</b>	<b>(2,959)</b>	<b>(12,674)</b>	<b>(13,747)</b>	<b>1,073</b>	
<b>Total Income</b>	<b>(11,600)</b>	<b>(8,425)</b>	<b>(3,175)</b>	<b>(11,600)</b>	<b>(8,425)</b>	<b>(3,175)</b>	<b>(29,095)</b>	<b>(29,895)</b>	<b>800</b>	
<b>Net Total</b>	<b>25,118</b>	<b>24,966</b>	<b>152</b>	<b>25,118</b>	<b>24,966</b>	<b>152</b>	<b>307,833</b>	<b>308,035</b>	<b>(202)</b>	

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT							Appendix 7		
FINANCIAL SUMMARY NET EXPENDITURE - DEVELOPMENT AND INFRASTRUCTURE SERVICES							31 March 2019		
	Current Financial Year To Date			Full Year This Financial Year			Total Project Costs		
	Budget £000s	Actual £000s	(Over)/Under Variance £000s	Budget £000s	Year End Forecast £000s	(Over)/Under Variance £000s	Budget £000s	Forecast £000s	(Over)/Under Variance £000s
<b>EXPENDITURE</b>									
<b>Asset Sustainability Projects</b>									
Flood Prevention	91	84	7	91	84	7	688	688	0
Bridge Strengthening	55	61	(6)	55	61	(6)	3,092	3,092	0
Traffic Management	0	0	0	0	0	0	366	366	0
Roads Reconstruction	9,780	9,459	321	9,780	9,459	321	44,411	44,411	0
Lighting	0	0	0	0	0	0	1,703	1,703	0
Furnace Coastal Protection	19	0	19	19	0	19	144	125	19
Fleet	982	982	0	982	982	0	4,892	4,892	0
Horizontal Balers	8	8	0	8	8	0	8	8	0
Footpath Improvements	569	471	98	569	471	98	1,000	1,000	0
Environmental	25	27	(2)	25	27	(2)	985	985	0
Amenity PPE - CFCR	66	66	0	66	66	0	66	66	0
Cardross Crematorium - CFCR	125	125	0	125	125	0	125	125	0
Waste	9	11	(2)	9	11	(2)	200	200	0
Recreation and Sport	17	6	11	17	6	11	453	453	0
Crematoria and Burial Grounds	4	4	0	4	4	0	50	50	0
Castle Lodge, Dunoon - Building Works	3	3	0	3	3	0	160	160	0
EV Quick Chargers	0	77	(77)	0	77	(77)	440	517	(77)
<b>Asset Sustainability Total</b>	<b>11,753</b>	<b>11,384</b>	<b>369</b>	<b>11,753</b>	<b>11,384</b>	<b>369</b>	<b>70,013</b>	<b>70,071</b>	<b>(58)</b>
<b>Service Development Projects</b>									
A849 Pennyghael Bridge Mull	0	0	0	0	0	0	127	127	0
Preliminary design for Regional Transport projects	2	2	0	2	2	0	221	221	0
Campbeltown Old Quay	4	3	1	4	3	1	1,424	1,424	0
Helensburgh Cycleways	329	33	296	329	33	296	2,722	2,426	296
Safe Streets, Walking and Cycling	298	507	(209)	298	507	(209)	1,129	1,186	(57)
SPIT	34	22	12	34	22	12	1,412	1,500	(88)
Fire Engines	108	108	0	108	108	0	108	108	0
Kilmartin House	0	0	0	0	0	0	400	400	0
<b>Service Development Total</b>	<b>775</b>	<b>675</b>	<b>100</b>	<b>775</b>	<b>675</b>	<b>100</b>	<b>7,543</b>	<b>7,392</b>	<b>151</b>
<b>Strategic Change Projects</b>									
Campbeltown Flood Scheme	110	97	13	110	97	13	793	793	0
Street Lighting LED Replacement	650	199	451	650	199	451	3,900	3,900	0
Harbour Investment Programme	1,930	1,483	447	1,930	1,483	447	74,785	74,785	0
CHORD - Helensburgh	764	18	746	764	18	746	7,230	7,230	0
CHORD - Dunoon	2,508	2,734	(226)	2,508	2,734	(226)	12,522	12,522	0
CHORD - Oban	975	147	828	975	147	828	7,957	7,957	0
CHORD - Rothesay	4,531	5,087	(556)	4,531	5,087	(556)	13,845	13,845	0
Helensburgh Waterfront Development	676	649	27	676	649	27	19,511	19,511	0
TIF - Lorn/Kirk Road	10	1,223	(1,213)	10	1,223	(1,213)	746	1,959	(1,213)
TIF - North Pier Extension	346	0	346	346	0	346	560	214	346
TIF - Oban Airport Business Park	50	2	48	50	2	48	590	590	0
OBC For Dunoon Pier	(14)	0	(14)	(14)	0	(14)	2,830	2,844	(14)
Dunoon CARS	0	0	0	0	0	0	500	500	0
Rothesay THI	0	0	0	0	0	0	200	200	0
Lochgilphead CARS	0	0	0	0	0	0	200	200	0
Helensburgh CARS	0	0	0	0	0	0	327	327	0
Glengorm Wind Turbine	29	7	22	29	7	22	437	415	22
<b>Strategic Change Total</b>	<b>12,565</b>	<b>11,646</b>	<b>919</b>	<b>12,565</b>	<b>11,646</b>	<b>919</b>	<b>146,933</b>	<b>147,792</b>	<b>(859)</b>
<b>Total Expenditure</b>	<b>25,093</b>	<b>23,705</b>	<b>1,388</b>	<b>25,093</b>	<b>23,705</b>	<b>1,388</b>	<b>224,489</b>	<b>225,255</b>	<b>(766)</b>
<b>INCOME</b>									
<b>Asset Sustainability</b>									
Roads Reconstruction	-1732	-1636	(96)	-1,732	-1,636	(96)	(2,223)	(2,127)	(96)
Furnace Coastal Protection	0	0	0	0	0	0	(122)	(122)	0
Fleet Management - Prudential Borrowing	(951)	(951)	0	(951)	(951)	0	(4,861)	(4,861)	0
Flood Prevention	0	0	0	0	0	0	(9)	(9)	0
Environmental Projects	0	0	0	0	0	0	(9)	(4)	(5)
EV Quick Chargers	0	(77)	77	0	(77)	77	(440)	(517)	77
Fleet	0	(10)	10	0	(10)	10	(408)	(418)	10
<b>Asset Sustainability Total</b>	<b>(2,683)</b>	<b>(2,674)</b>	<b>(9)</b>	<b>(2,683)</b>	<b>(2,674)</b>	<b>(9)</b>	<b>(8,072)</b>	<b>(8,038)</b>	<b>(34)</b>
<b>Service Development Projects</b>									
Helensburgh Cycleways	(350)	(20)	(330)	(350)	(20)	(330)	(2,874)	(2,544)	(330)
Safe Streets, Walking and Cycling	(369)	(561)	192	(369)	(561)	192	(734)	(774)	40
SPIT	(82)	(13)	(69)	(82)	(13)	(69)	(1,312)	(1,343)	31
Fire Engines	(108)	(108)	0	(108)	(108)	0	(108)	(108)	0
CWSS - Footway Letter Dail	0	0	0	0	0	0	(101)	(101)	0
<b>Service Development Total</b>	<b>(909)</b>	<b>(702)</b>	<b>(207)</b>	<b>(909)</b>	<b>(702)</b>	<b>(207)</b>	<b>(5,129)</b>	<b>(4,870)</b>	<b>(259)</b>
<b>Strategic Change Projects</b>									
CHORD - Helensburgh	0	0	0	0	0	0	(570)	(569)	(1)
Helensburgh Waterfront Development	0	0	0	0	0	0	(1,305)	(1,305)	0
CHORD - Rothesay	(5,865)	(1,832)	(4,033)	(5,865)	(1,832)	(4,033)	(8,156)	(8,156)	0
Dunoon Waterfront	0	(10)	10	0	(10)	10	0	(10)	10
CHORD - Oban	0	(4)	4	0	(4)	4	(1,620)	(1,624)	4
01 TIF - Lorn/Kirk Road	(29)	(1,089)	1,060	(29)	(1,089)	1,060	(537)	(1,597)	1,060
<b>Strategic Change Total</b>	<b>(5,894)</b>	<b>(2,935)</b>	<b>(2,959)</b>	<b>(5,894)</b>	<b>(2,935)</b>	<b>(2,959)</b>	<b>(12,188)</b>	<b>(13,261)</b>	<b>1,073</b>
<b>Total Income</b>	<b>(9,486)</b>	<b>(6,311)</b>	<b>(3,175)</b>	<b>(9,486)</b>	<b>(6,311)</b>	<b>(3,175)</b>	<b>(25,389)</b>	<b>(26,189)</b>	<b>800</b>
<b>Net Departmental Total</b>	<b>15,607</b>	<b>17,394</b>	<b>(1,787)</b>	<b>15,607</b>	<b>17,394</b>	<b>(1,787)</b>	<b>199,100</b>	<b>199,066</b>	<b>34</b>

REPORT		Appendix 7						
FINANCIAL SUMMARY NET EXPENDITURE - CUSTOMER SERVICES		31 March 2019						
	Current Financial Year To Date			Full Year This Financial Year			Total Project Costs	
	Budget £000s	Actual £000s	Variance £000s	Budget £000s	Forecast £000s	Variance £000s	Forecast £000s	Variance £000s
<b>EXPENDITURE</b>								
<b>Area Committees - Asset Sustainability</b>	<b>44</b>	<b>0</b>	<b>44</b>	<b>44</b>	<b>0</b>	<b>44</b>	<b>25</b>	<b>44</b>
<b>Asset Sustainability</b>								
Education	1,889	1,700	189	1,889	1,700	189	28,281	(164)
Community and Culture	612	458	154	612	458	154	4,639	95
Adult Care	249	59	190	249	59	190	2,462	0
Children and Families	328	73	255	328	73	255	1,719	(2)
Facility Services	1,050	842	208	1,050	842	208	5,569	(203)
Customer and Support Services	1,407	1,406	1	1,407	1,406	1	10,822	0
<b>Asset Sustainability Total</b>	<b>5,535</b>	<b>4,538</b>	<b>997</b>	<b>5,535</b>	<b>4,538</b>	<b>997</b>	<b>53,492</b>	<b>(274)</b>
<b>Service Development Projects</b>								
Property Management System	0	0	0	0	0	0	89	0
Applications Projects	120	109	11	120	109	11	1,350	0
Bowmore Primary School - Pre 5 Unit	(2)	1	(3)	(2)	1	(3)	31	(3)
Clyde Cottage - 600 hour provision	40	0	40	40	0	40	505	0
Craignish Primary School - Pre 5 Extension	35	0	35	35	0	35	417	0
Iona Primary School - Pre 5 Unit	40	0	40	40	0	40	474	0
Islay High and Rosneath Primary School Pitches	50	5	45	50	5	45	700	0
Lochgoilhead Primary School - Pre 5 Unit	23	0	23	23	0	23	388	0
Park Primary Extension/Pre Fives Unit	5	0	5	5	0	5	346	0
Tarbert High School - Biomass enabling work	20	0	20	20	0	20	20	0
Sandbank Gaelic Pre Five Unit	(14)	13	(27)	(14)	13	(27)	491	(27)
Bunessan Primary School - Gaelic Medium Improvements	28	23	5	28	23	5	30	0
Early Learning and Childcare	600	544	56	600	544	56	5,986	0
Archives - Wee Manse Brae	0	0	0	0	0	0	56	0
Riverside Leisure Centre Refurbishment	8	119	(111)	8	119	(111)	1,232	(111)
Dunclutha Childrens Home	61	5	56	61	5	56	1,300	0
<b>Service Development Total</b>	<b>1,014</b>	<b>819</b>	<b>195</b>	<b>1,014</b>	<b>819</b>	<b>195</b>	<b>13,415</b>	<b>(141)</b>
<b>Strategic Change Projects</b>								
Campbeltown Schools Redevelopment	24	26	(2)	24	26	(2)	1,970	0
Dunoon Primary	4,095	3,995	100	4,095	3,995	100	10,784	0
Replacement of Oban High	206	214	(8)	206	214	(8)	3,350	0
Kim Primary School	14	14	0	14	14	0	10,179	0
Carbon Management - Non Education	36	0	36	36	0	36	50	0
Carbon Management Business Cases	60	0	60	60	0	60	261	0
NPDO Schools Solar PV Panel Installations	183	0	183	183	0	183	944	0
Non NPDO Schools Solar PV Panel Installations	88	0	88	88	0	88	488	0
Carbon Management Fuel Conversions	38	0	38	38	0	38	107	38
Carbon Management Capital Property Works 2016/17	20	0	20	20	0	20	39	0
Carbon Management - Group Heating Conversion Project	125	18	107	125	18	107	1,919	97
Kilmory Biomass Carbon Management	43	0	43	43	0	43	999	0
Oil to Gas Heating Conversions	27	0	27	27	0	27	209	0
Campbeltown Office Rationalisation	1	0	1	1	0	1	596	0
Helensburgh Office Rationalisation	62	62	0	62	62	0	11,838	0
Rothsay Office Rationalisation	10	0	10	10	0	10	10	0
Asset Management Fund	0	0	0	0	0	0	2,000	0
<b>Strategic Change Total</b>	<b>5,032</b>	<b>4,329</b>	<b>703</b>	<b>5,032</b>	<b>4,329</b>	<b>703</b>	<b>45,743</b>	<b>135</b>
<b>Total Expenditure</b>	<b>11,625</b>	<b>9,686</b>	<b>1,939</b>	<b>11,625</b>	<b>9,686</b>	<b>1,939</b>	<b>112,675</b>	<b>(236)</b>
<b>INCOME</b>								
<b>Asset Sustainability</b>								
Facility Services	0	0	0	0	0	0	(60)	0
Community and Culture	0	0	0	0	0	0	(58)	0
<b>Asset Sustainability Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(118)</b>	<b>0</b>
<b>Service Development Projects</b>								
Sandbank Gaelic Pre Five Unit	(14)	(14)	0	(14)	(14)	0	(478)	0
Bunessan Primary School - Gaelic Medium Improvements	0	0	0	0	0	0	(30)	0
Early Learning and Childcare	0	0	0	0	0	0	(494)	0
Early Years 1140 Hours	(2,100)	(2,100)	0	(2,100)	(2,100)	0	(2,100)	0
<b>Service Development Total</b>	<b>(2,114)</b>	<b>(2,114)</b>	<b>0</b>	<b>(2,114)</b>	<b>(2,114)</b>	<b>0</b>	<b>(3,102)</b>	<b>0</b>
<b>Strategic Change</b>								
Helensburgh Office Rationalisation	0	0	0	0	0	0	(349)	0
Dunoon Primary School	0	0	0	0	0	0	(137)	0
<b>Strategic Change Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(486)</b>	<b>0</b>
<b>Total Income</b>	<b>(2,114)</b>	<b>(2,114)</b>	<b>0</b>	<b>(2,114)</b>	<b>(2,114)</b>	<b>0</b>	<b>(3,706)</b>	<b>0</b>
<b>Net Departmental Total</b>	<b>9,511</b>	<b>7,572</b>	<b>1,939</b>	<b>9,511</b>	<b>7,572</b>	<b>1,939</b>	<b>108,969</b>	<b>(236)</b>

<b>OFF TRACK PROJECT</b>	<b>Appendix 8</b>
<b>Department: Community Services/Live Argyll</b>	
<b>Project Name: Riverside Leisure Centre Refurbishment</b>	
<b>First Added to Capital Plan: April 2013</b>	
<b>Project Manager: Brian Gray</b>	
<b>How is this project funded?</b> From the Community Services Capital Programme	
<b>Why is the project classified as off target?</b> Final expenditure exceeds available budget by £111k	
<b>What has caused the issue outlined above?</b> A large number of variations to the scope of the contract works were necessary due to hidden defects uncovered during the course of the works.	
<b>What action will be taken to rectify this issue?</b> Virement of funding from other Live Argyll projects – Rothesay Pool.	
<b>What are the implications of the action proposed?</b> Postponement of other Live Argyll projects.	

**OFF TRACK PROJECT****Appendix 8**

<b>Department:</b>	Development and Infrastructure
<b>Project Name:</b>	LED Street Lighting Upgrade Project
<b>First Added to Capital Plan:</b>	2016
<b>Project Manager:</b>	Kevin McIntosh
<b>How is this project funded?</b>	Capital Funding / Prudential Borrowing

**Why is the project classified as off target?**

The forecast total and this year's project cost to date is lower than the budgeted figure. 2018 to 2019 budget was £650k – Actual Spend was £199k.

Budget to be carried over in to financial year 2019/20 – Though there is some uncertainty around the Nos. of column replacements as numbers can only be confirmed as installation phases complete.

**What has caused the issue outlined above?**

In general, programme slippage, resilience within the team – some other projects / works taking precedence, procurement difficulties / changes to the Scotland Excel Framework.

**What action will be taken to rectify this issue?**

Procurement processes are completing Q1 2019/20 -Works will continue into the forthcoming financial year.

**What are the implications of the action proposed?**

There is no financial net increase in cost to the Council. There will be a carry forward from 2018/19 to 2019/20 of £451k.

The project is still forecast to come in well under the original project cost estimate of £3.9m.

**OFF TRACK PROJECT****Appendix 8****Department:** Development and Infrastructure**Project Name:** Marine Asset Management Plan 2018/19**First Added to Capital Plan:** 2016**Project Manager:** Stewart Clark**How is this project funded?** Capital Funding – Piers and Harbours**Why is the project classified as off target?**

The forecast total and this year's project cost to date is lower than the budgeted figure. 2018 to 2019 revised budget of £1.930 million – Actual spend £1.483 million. Underspend of £447,000.

**What has caused the issue outlined above?**

Generally, 1) programme slippage and 2) actual costs less than projected estimates for schemes.

**What action will be taken to rectify this issue?**

No action proposed.

**What are the implications of the action proposed?**

There is no financial net increase in cost to the Council, but a reduced capital spend in year 2018/19. There will be a carry forward from 2018/19 to 2019/20 of £447K in the Piers and Harbours Capital budget.

## OFF TRACK PROJECT

Appendix 8

**Department:** Development and Infrastructure Services

**Project Name:** Rothesay Pavilion

**First Added to Capital Plan:** March 2015

**Project Manager:** Jonathan M Miles

**How is this project funded?** 1. A&BC: £5,689,000 (inc. RPC Underwriting £268, 243); 2. HLF: £4,187,500 3. HLF Volunteer Time £50,900 4. ERDF: £1,055,602 5. HIE: £750,000. 6. HES: £750,000; 7. RCGF: £625,000; 8. CCF: £600,000 9. West Coast Foundation (Johnny Bute) £116,957 10. Scottish Landfill Communities Fund: £20,000.  
**Total Approved Budget: £13,844,959.**

### Why is the project classified as off target?

1. CHORD – Rothesay Pavilion (01270A) – FY18/19 Actual = £232k against Budget £90k. Variance = **£142k**
2. CHORD – Rothesay Pavilion Construction Contract (01681A) – fy18/19 Actual = £4,855k against Budget £4,441k. Variance = **£414k**

This monitoring line covers Staff & Non-Staff costs, Professional Fees & Surveys: Original allocated Project Budget: £1403k. Cumulative Expenditure to end of Financial Year 2017/18 equated to £1407k. Budget was overspent prior to start of financial year 2018/19. Staff (Council/Consultants) costs are greater than budget.

### What has caused the issue outlined above?

#### In general terms:

1. 01207A covers Staff and Non-staff costs, Professional Fees and Surveys etc associated with the Project Management, Contract Administration and Supervision of the Rothesay Pavilion Regeneration Contract.
2. 01681A covers the direct expenditure on the Rothesay Pavilion Regeneration Contract only Original Budget allocation was inadequate to meet actual expenditure.

The project is being funded by a number of organisations, including the nine noted above. Each funding organisation is funding specific elements of the project, including: construction works; project management and administration thereof; heritage activities; business start-up costs etc. In respect of the drawdown of their funding it is either against project milestones; calendar milestones (e.g. quarterly); or for example 50% at start-up, 25% mid-point, and 25% at practical completion.

As a number of the funders may be funding the same cost heading, but to different intervention rates and drawdowns, the allocation of costs against 01207A and 01618A has been reviewed and revised to provide a more efficient and consistent cost reporting process.

#### Specifically:



As a consequence of the above, costs which were previously included in the forecast for the 01681A heading, have been stripped out and are now being reported under the 01207A heading, which has resulted in the variance between Actuals and Budget in FY18/19 of £142k

The forecast and budget for 01618A was developed in P12 FY17/18 when the construction contractor was only 2 months into the delivery of the contract. Construction projects by their very nature are dynamic, and the programming and phasing of works is being constantly revised to take account of what is encountered on site. This can mean that if works in one area are being held up due to unforeseen circumstances, then works which had been planned for later in the project may be brought forward to ensure that the Contract End Date is maintained. These re-sequenced works may have a higher/lower cost than the delayed works, which means that the budget set at the beginning of the financial year is not sufficient to meet the costs actually incurred. As a consequence of actual events on site we have a variance between Actuals and Budget in FY18/19 of £414k.

#### **What action will be taken to rectify this issue?**

The Project Manager has recently concluded an in-depth review of the monitoring and reporting processes and procedures to ensure, as far as possible, that the forecast cash flow profile identified at the beginning of the Financial Year is closer to the actuals figure at Financial Year end, and thereby reducing the variance. Ongoing review and monitoring of actuals v budget.

Adverse variances +/- will be flagged to Strategic Finance as early as possible.

A more in depth working relationship with colleagues in Strategic Finance has been developed.

#### **What are the implications of the action proposed?**

The Project Total, Actual/Forecast Vs Budget is balanced overall. With a realignment of the Forecast Vs Budget on the 01618A and 01207A headings, this will re-balance the individual headings across the project.

Through the development of the Project Management Performance monitoring system, which has involved the input of over 500 individual transactions we will improve the accuracy of the monitoring, reporting and forecasting of period and cumulative actuals, inputting of forecasts both period and full project including tracking accuracy against actuals. The end result should be an improvement of the forecast inputs to the Strategic Financial returns.

Strategic Change Projects	Capital Expenditure					Dates		Risks	
	Prior Years Spend £'000	Current Year Forecast £'000	Future Years Forecast £'000	Total Project Forecast £'000	Total Project Budget £'000	Project Start Date	Estimated Completion Date	Project Risks Identified	Explanation if not Green
Campbeltown Schools Redevelopment	1,623	26	321	1,970	1,970	16/02/2012	30/11/2018	Green	
Dunoon Primary	3,038	3,995	3,614	10,647	10,647	18/12/2014	30/04/2020	Green	
Replacement of Oban High	2,282	214	854	3,350	3,350	24/04/2014	31/01/2019	Green	
Kirn Primary School	9,864	14	301	10,179	10,179	24/04/2014	31/10/2017	Green	
Carbon Management - Non Education	14	0	36	50	50	01/04/2015	31/03/2019	Green	
Carbon Management Business Cases	201	0	60	261	261	01/02/2014	31/03/2022	Green	
NPDO Schools Solar PV Panel Installations	761	0	183	944	944	26/06/2014	31/08/2018	Green	
Non NPDO Schools Solar PV Panel Installations	400	0	88	488	488	20/03/2014	31/03/2017	Green	
Carbon Management Fuel Conversions	107	0	0	107	145	01/02/2014	31/03/2017	Green	
Carbon Management Capital Property Works 2016/17	19	0	20	39	39	01/02/2016	31/03/2017	Green	
Carbon Management - Group Heating Conversion Project	1,891	18	10	1,919	2,016	01/02/2016	31/08/2018	Green	
Kilmory Biomass Carbon Management	956	0	43	999	999	20/09/2012	19/10/2016	Green	
Oil to Gas Heating Conversions	182	0	27	209	209	01/02/2012	31/03/2017	Green	
Campbeltown Office Rationalisation	595	0	1	596	596	01/02/2015	31/03/2017	Green	
Helensburgh Office Rationalisation	11,089	62	338	11,489	11,489	25/04/2013	03/07/2016	Amber	CPC Issued 3rd July. Final costs still to be established - Final expenditure now anticipated 19/20.
Tiree Shared Offices	0	0	0	0	0	01/02/2013	TBC	Green	
Rothesay Office Rationalisation	0	0	10	10	10	01/09/2018	31/03/2019	Green	
Asset Management Fund	0	0	2,000	2,000	2,000	2018/19	2018/19	Green	
Campbeltown Flood Scheme	84	97	612	793	793	01/08/2016	31/03/2023	Amber	Scottish Government funding now shown will allow project to move forward to more detailed investigation stage during 2019.
Street Lighting LED Replacement	2,501	199	1,200	3,900	3,900	01/08/2016	16/12/2016	Red	Original project for replacement of luminaires is expected to come in under original budget and the balance will be used to replace columns in 2019-20
Harbour Investment Programme	319	1,483	72,983	74,785	74,785	01/04/2017	31/03/2028	Red	The 10 year Marine Asset Management Plan received its biennial update in February 2019 and revised figures are reflected in the forecast.
CHORD - Helensburgh	5,895	18	747	6,660	6,660	29/09/2011	30/04/2015	Green	
CHORD - Dunoon	9,504	2,724	284	12,512	12,522	03/02/2012	09/03/2018	Amber	Considered as part of budget setting process.
CHORD - Oban	5,362	143	828	6,333	6,337	27/10/2016	31/07/2017	Green	
CHORD - Rothesay	726	3,255	1,708	5,689	5,689	01/04/2015	05/09/2017	Red	See off track variance report in Appendix 9.
Helensburgh Waterfront Development	738	649	16,819	18,206	18,206	01/04/2017	30/09/2020	Amber	See off track variance report in Appendix 9.
TIF - Lorn/Kirk Road	228	134	0	362	209	22/01/2015	31/03/2019	Amber	Variance due to timing difference between expenditure and Housing Investment Fund Grant being received.
TIF - North Pier Extension	214	0	0	214	560	06/12/2017	06/12/2018	Green	
TIF - Oban Airport Business Park	445	2	143	590	590	22/01/2015	31/12/2017	Green	
OBC for Dunoon Pier	2,844	0	0	2,844	2,830	03/02/2012	26/02/2016	Green	
Dunoon CARS	0	0	500	500	500	01/04/2017	31/03/2022	Green	
Rothesay THI	0	0	200	200	200	2017/18	31/03/2019	Green	
Lochgilphead CARS	0	0	200	200	200	01/04/2019	31/03/2024	Green	
Helensburgh CARS	0	0	327	327	327	01/04/2020	31/03/2025	Green	Start date not yet confirmed - postponed pending conservation area being agreed.
Glengorm Wind Turbine	408	7	0	415	437	28/04/2016	30/11/2016	Green	
<b>Strategic Change Total</b>	<b>62,290</b>	<b>13,040</b>	<b>104,457</b>	<b>179,787</b>	<b>180,137</b>				

**Project Risk Classifications:**

**Green** - Risks can be managed and are viewed as stable or reducing.

**Amber** - Risks are increasing but are still manageable.

**Red** - Risks are increasing or have increased to such an extent they may affect delivery of the project.

**CAPITAL PLAN 2018-19  
SUMMARY**

**APPENDIX 10**

Department	Head of Service	Previous	2018-19	2019-20	2020-21	2021-22	Future	
		Years £000s	£000s	£000's	£000s	£000's	Years £000s	Total £000s
Health and Social Care Partnership	Adult Care	1,743	249	470	0	0	0	2,462
	Children and Families	1,404	389	102	561	561	0	3,017
<b>Health and Social Care Partnership Total</b>		<b>3,147</b>	<b>638</b>	<b>572</b>	<b>561</b>	<b>561</b>	<b>0</b>	<b>5,479</b>
Formerly Community Services	Formerly Community and Culture	1,113	72	0	0	0	0	1,185
<b>Formerly Community Services Total</b>		<b>1,113</b>	<b>72</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,185</b>
Education	Education	37,636	7,053	11,577	4,572	2,920	0	63,758
<b>Education Total</b>		<b>37,636</b>	<b>7,053</b>	<b>11,577</b>	<b>4,572</b>	<b>2,920</b>	<b>0</b>	<b>63,758</b>
Customer Services	Customer and Support Services	7,815	1,527	897	1,011	1,011	0	12,261
	Facility Services	17,862	1,751	4,236	570	561	0	24,980
<b>Customer Services Total</b>		<b>25,677</b>	<b>3,278</b>	<b>5,133</b>	<b>1,581</b>	<b>1,572</b>	<b>0</b>	<b>37,241</b>
Development and Infrastructure	Economic Development	35,596	10,644	10,781	15,971	234	0	73,226
	Roads and Amenity Services	38,834	14,449	16,146	12,988	17,565	51,281	151,263
<b>Development and Infrastructure Total</b>		<b>74,430</b>	<b>25,093</b>	<b>26,927</b>	<b>28,959</b>	<b>17,799</b>	<b>51,281</b>	<b>224,489</b>
Live Argyll	Live Argyll	2,227	584	837	567	561	0	4,776
<b>Live Argyll Total</b>		<b>2,227</b>	<b>584</b>	<b>837</b>	<b>567</b>	<b>561</b>	<b>0</b>	<b>4,776</b>
<b>Grand Total</b>		<b>144,230</b>	<b>36,718</b>	<b>45,046</b>	<b>36,240</b>	<b>23,413</b>	<b>51,281</b>	<b>336,928</b>

Category	Head of Service	Project	Previous					Total £000s	
			Years £000's	2018-19 £000's	2019-20 £000's	2020-21 £000's	Future Years £000s		
Asset Sustainability	Adult Care	Ardfenaig	0	20	0	0	0	20	
		Block Allocation	0	0	250	0	0	250	
		Digitalising telecare	0	0	100	0	0	100	
		Eadar Glinn	246	67	3	0	0	316	
		Health and Safety	1,045	8	52	0	0	1,105	
		Legionella Control Works	15	5	0	0	0	20	
		Lochgilphead Resource Centre	163	61	0	0	0	224	
		Lorn Resource Centre	76	9	0	0	0	85	
		Struan Lodge Boiler	25	15	0	0	0	40	
	Thomson Home Rothesay	173	64	65	0	0	302		
	Adult Care Total			1,743	249	470	0	0	2,462
	Children and Families	Capital Property Works	0	203	102	561	0	1,427	
		Glencruitten Hostel	119	72	0	0	0	191	
		Health and Safety	23	20	0	0	0	43	
		Shellach View	23	33	0	0	0	56	
		Willowview, Oban - Fire alarm upgrade	0	0	0	0	0	0	
	Children and Families Total			165	328	102	561	0	1,717
<b>Asset Sustainability Total</b>			<b>1,908</b>	<b>577</b>	<b>572</b>	<b>561</b>	<b>0</b>	<b>4,179</b>	
Service Development	Children and Families	Dunclutha Children's Home	1,239	61	0	0	0	1,300	
	Children and Families Total		1,239	61	0	0	0	1,300	
<b>Service Development Total</b>			<b>1,239</b>	<b>61</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300</b>	
Asset Sustainability	Education	Achaleven Primary School	99	50	20	3	0	172	
		Ardchattan Primary School	0	2	0	0	0	2	
		Ardrishaig Primary School	269	-3	50	0	0	316	
		Arinagour Primary School	85	40	2	0	0	127	
		Arrochar Primary School	0	30	60	0	0	90	
		Asbestos Control/Removal Works	78	7	0	0	0	85	
		Block Allocation	0	0	500	2,920	0	6,340	
		Bunessan Primary School	296	38	0	0	0	334	
		Campbeltown Nursery	0	30	0	0	0	30	
		Capital Property Works	835	-1	75	0	0	909	
		Cardross Primary School	788	15	0	0	0	803	
		Carradale Primary School	107	3	4	0	0	114	
		Castlehill Primary School	499	100	205	10	0	814	
		Clachan Primary	178	44	0	0	0	222	

Category	Head of Service	Project	Previous					Total £000s
			Years £000's	2018-19 £000's	2019-20 £000's	2020-21 £000's	Future Years £000s	
		Colgrain Primary School	958	48	2	0	0	1,008
		Dalintober Primary School	280	97	3	0	0	380
		Dalmally Primary School	78	80	177	8	0	343
		Dervaig Primary School	69	0	0	0	0	69
		Drumleble Primary School	402	-6	0	0	0	396
		Dunbeg Primary School	450	22	362	0	0	834
		Easdale Primary School	0	10	25	0	0	35
		Education Properties Water quality	0	0	0	0	0	0
		Ferry Houses - Housing Quality Standard	72	0	0	0	0	72
		Free School Meals	534	16	0	0	0	550
		Furnace Primary School	140	44	0	0	0	184
		Garelochhead Primary School	313	46	113	0	0	472
		Glenbarr Primary School	225	13	0	0	0	238
		Hermitage Primary School	188	1	0	0	0	189
		Homeless Houses - Housing Quality Standard	12	36	2	0	0	50
		Interactive Displays 2018-19 CFCR	0	4	0	0	0	4
		Internal Refurbishment Budget	97	103	0	0	0	200
		Islay High School	4,101	15	189	0	0	4,305
		John Logie Baird Primary School	764	20	170	6	0	960
		Keills Primary School	0	35	0	0	0	35
		Kilchattan Primary School	241	9	20	2	0	272
		Kilchrenan Primary School	29	6	0	0	0	35
		Kilcreggan Primary School	494	115	4	0	0	613
		Kilmartin Primary School	17	10	89	4	0	120
		Kilmodan Primary School	233	1	0	0	0	234
		Legionella Control Works	220	0	0	0	0	220
		Lismore Primary School	61	19	1	0	0	81
		Lochgoilhead Primary School	177	68	53	0	0	298
		Lochnell Primary School	0	48	2	0	0	50
		Parklands School	161	7	310	0	0	478
		Port Ellen Primary School	0	48	2	0	0	50
		Property Works - Contingency	250	38	0	0	0	288
		Rhunahaorine Primary	181	-28	0	0	0	153
		Rosneath Primary School	658	24	1	0	0	683

Category	Head of Service	Project	Previous					Total £000s
			Years £000's	2018-19 £000's	2019-20 £000's	2020-21 £000's	Future Years £000s	
		School Houses - Housing Quality Standard	409	7	60	2	0	478
		Small Isles Primary School	0	0	0	0	0	0
		Southend Primary School	26	4	0	0	0	30
		St Joseph's Primary School	496	73	2	0	0	571
		St Mun's Primary School	299	274	276	0	0	849
		Tarbert High School	19	1	0	0	0	20
		Tayvallich Primary School	0	0	0	0	0	0
		Tiree High School	0	0	0	0	0	0
		Tiree Primary School	225	25	217	8	0	475
		Tobermory High School	867	131	169	0	0	1,167
		Toward Primary School	83	56	41	0	0	180
		Ulva Primary School	74	14	2	0	0	90
		<b>Education Total</b>	<b>17,137</b>	<b>1,889</b>	<b>3,208</b>	<b>2,963</b>	<b>0</b>	<b>28,117</b>
		Formerly Community and Inveraray CARS	0	21	0	0	0	21
		LA - Indoor Cycles	0	43	0	0	0	43
		<b>Formerly Community and Culture Total</b>	<b>0</b>	<b>64</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>64</b>
<b>Asset Sustainability Total</b>			<b>17,137</b>	<b>1,953</b>	<b>3,208</b>	<b>2,963</b>	<b>0</b>	<b>28,181</b>
<b>Service Development</b>	Education	Bowmore Primary School - Pre Five Unit	30	-2	0	0	0	28
		Bunessan Primary School - Gaelic Medium Improvements	2	28	0	0	0	30
		Clyde Cottage - 600 hours provision	465	40	0	0	0	505
		Craignish Primary School - Pre Five Extension (600 hours funding)	382	35	0	0	0	417
		Early Learning and Childcare	1,057	600	4,329	0	0	5,986
		Iona Primary School - Pre Five Unit (600 hours funding)	434	40	0	0	0	474
		Islay High & Rosneath PS Pitches	1	50	625	24	0	700
		Lochgoilhead Primary School - Pre Five Unit (600 hours funding)	365	23	0	0	0	388
		Park Primary Extension and Pre Fives Unit	341	5	0	0	0	346
		Sandbank Gaelic Pre Five Unit	478	-14	0	0	0	464
		Tarbert High School - Biomass enabling work	0	20	0	0	0	20
		<b>Education Total</b>	<b>3,555</b>	<b>825</b>	<b>4,954</b>	<b>24</b>	<b>0</b>	<b>9,358</b>
		Formerly Community and Riverside Leisure Centre Refurbishment	1,113	8	0	0	0	1,121
		<b>Formerly Community and Culture Total</b>	<b>1,113</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,121</b>
<b>Service Development Total</b>			<b>4,668</b>	<b>833</b>	<b>4,954</b>	<b>24</b>	<b>0</b>	<b>10,479</b>
<b>Strategic Change</b>	Education	Campbeltown Schools Redevelopment	1,623	24	273	50	0	1,970
		Dunoon Primary School	3,175	4,095	2,529	985	0	10,784
		Kirn Primary School	9,864	14	301	0	0	10,179
		Replacement of Oban High School	2,282	206	312	550	0	3,350
		<b>Education Total</b>	<b>16,944</b>	<b>4,339</b>	<b>3,415</b>	<b>1,585</b>	<b>0</b>	<b>26,283</b>
<b>Strategic Change Total</b>			<b>16,944</b>	<b>4,339</b>	<b>3,415</b>	<b>1,585</b>	<b>0</b>	<b>26,283</b>
<b>Asset Sustainability</b>	Customer and Support S	Block Allocation	0	0	0	1,011	0	2,022
		Computer Network Security	642	55	22	0	0	719
		Corporate GIS Portal Rollout	133	7	17	0	0	157
		John Street Car Park - CFCR	0	13	0	0	0	13

Category	Head of Service	Project	Previous					Total £000s	
			Years £000's	2018-19 £000's	2019-20 £000's	2020-21 £000's	Future Years £000s		
<b>Asset Sustainability</b>	Customer and Support S	MS Exchange & Doc Sharing	381	8	27	0	0	416	
		PC Replacement	3,197	615	679	0	0	4,491	
		Server Sustainability	310	513	45	0	0	868	
		Telecomms Network	1,121	196	73	0	0	1,390	
		Unified Communications and Video Conferencing	746	0	0	0	0	746	
	Customer and Support Services Total			6,530	1,407	863	1,011	0	10,822
	Facility Services	Argyll House, Dunoon	77	114	390	6	0	587	
		Asbestos Capital Property Works	72	42	0	0	0	114	
		Block Allocation	0	134	525	561	0	1,781	
		Burnett Building	74	20	0	0	0	94	
		Capital Property Works	70	10	0	0	0	80	
		Castle House, Dunoon	46	10	0	0	0	56	
		Dunoon Office Rationalisation	3	7	220	0	0	230	
		Fire Risk Assessment Works 16/17	0	75	0	0	0	75	
		Hill Street Dunoon Rewire	2	0	32	1	0	35	
		Joint Valuation Board	0	39	0	0	0	39	
		Kilmory Castle	280	195	5	0	0	480	
		Legionella Capital Works 16/17	8	0	0	0	0	8	
		Legionella Control Works	0	270	620	0	0	890	
		Lorn House, Oban	96	25	0	0	0	121	
		Manse Brae District Office	32	23	68	2	0	125	
		Manse Brae Roads Office	35	2	0	0	0	37	
		Mill Park Depot	84	-11	0	0	0	73	
		Oban Municipal Buildings	250	20	0	0	0	270	
		Old Quay Offices, Campbeltown	32	15	0	0	0	47	
		Tobermory Area Office	96	35	38	0	0	169	
	Whitegates Office, Lochgilphead	30	25	0	0	0	55		
Facility Services Total			1,287	1,050	1,898	570	0	5,366	
<b>Asset Sustainability Total</b>			<b>7,817</b>	<b>2,457</b>	<b>2,761</b>	<b>1,581</b>	<b>0</b>	<b>16,188</b>	
<b>Service Development</b>	Customer and Support S	Applications Projects	1,196	120	34	0	0	1,350	
		Property Management System	89	0	0	0	0	89	
Customer and Support Services Total			1,285	120	34	0	0	1,439	
<b>Service Development Total</b>			<b>1,285</b>	<b>120</b>	<b>34</b>	<b>0</b>	<b>0</b>	<b>1,439</b>	
<b>Strategic Change</b>	Facility Services	Asset Management Fund	0	0	2,000	0	0	2,000	
		Campbeltown Office Rationalisation	595	1	0	0	0	596	
		Carbon Management - Group Heating Conversion Project (Prudential Borrowing)	1,891	125	0	0	0	2,016	
		Carbon Management Business Cases (FPB)	201	60	0	0	0	261	
		Carbon Management Capital Property Works 16/17	19	20	0	0	0	39	
		Carbon Management Fuel Conversions (FPB)	107	38	0	0	0	145	
Helensburgh Office Rationalisation (FPB,REC)			11,438	62	338	0	0	11,838	

Category	Head of Service	Project	Previous					Total £000s
			Years £000's	2018-19 £000's	2019-20 £000's	2020-21 £000's	Future Years £000s	
<b>Strategic Change</b>	Facility Services	Kilmory Biomass Project OBC (FPB,REV)	956	43	0	0	0	999
		Non-NPDO Schools PV Panel Installations	400	88	0	0	0	488
		NPDO Schools Solar PV Panel Installations	761	183	0	0	0	944
		Oil to Gas Heating Conversions (FPB)	182	27	0	0	0	209
		Rothsay Office Rationalisation	0	10	0	0	0	10
		Tiree Shared Offices	0	0	0	0	0	0
	<b>Facility Services Total</b>		<b>16,550</b>	<b>657</b>	<b>2,338</b>	<b>0</b>	<b>0</b>	<b>19,545</b>
<b>Strategic Change Total</b>		<b>16,550</b>	<b>657</b>	<b>2,338</b>	<b>0</b>	<b>0</b>	<b>19,545</b>	
<b>Area Committee</b>	Facility Services	Area Committee	25	44	0	0	0	69
	<b>Facility Services Total</b>		<b>25</b>	<b>44</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>69</b>
<b>Area Committee Total</b>		<b>25</b>	<b>44</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>69</b>	
<b>Asset Sustainability</b>	Roads and Amenity Serv	Amenity PPE CFCR	0	66	0	0	0	66
		Astro Pitch Repairs	316	15	15	0	0	346
		Block Allocation	0	0	0	5,615	0	11,230
		Bridge Strengthening	2,284	55	375	378	0	3,092
		Cardross Crematorium CFCR	0	125	0	0	0	125
		Castle Lodge, Dunoon - Building Works	157	3	0	0	0	160
		Cemetery Houses	36	4	10	0	0	50
		Environmental Projects	405	25	489	0	0	919
		EV Quick Chargers	440	0	0	0	0	440
		Fleet Management	0	982	2,310	1,600	0	4,892



Category	Head of Service	Project	Previous	2018-19 £000's	2019-20 £000's	2020-21 £000's	Future Years £000s	Total £000s	
			Years £000's						
Asset Sustainability	Roads and Amenity Serv	Flood Prevention	324	91	193	80	0	688	
		Footway Improvements	181	569	250	0	0	1,000	
		Furnace Coastal Protection	125	19	0	0	0	144	
		Glengorm - Capping	94	9	97	0	0	200	
		Horizontal Balers	0	8	0	0	0	8	
		Lighting	1,396	0	307	0	0	1,703	
		Public Convenience Upgrades	0	0	66	0	0	66	
		Roads Reconstruction	27,995	9,780	6,636	0	0	44,411	
		Tarbert All Weather Sports Pitch	105	2	0	0	0	107	
		Traffic Management	366	0	0	0	0	366	
Roads and Amenity Services Total			34,224	11,753	10,748	7,673	0	70,013	
<b>Asset Sustainability Total</b>			<b>34,224</b>	<b>11,753</b>	<b>10,748</b>	<b>7,673</b>	<b>0</b>	<b>70,013</b>	
Service Development	Economic Development	Cycleways - H&L (FSPT)	2,293	329	100	0	0	2,722	
		Fire Engines Coll & Colonsay PB	0	108	0	0	0	108	
		Kilmartin House	0	0	200	200	0	400	
		Safe Streets, Walking and Cycling (CWSS)	571	298	260	0	0	1,129	
		SPT - bus infrastructure	1,378	34	0	0	0	1,412	
	Economic Development Total			4,242	769	560	200	0	5,771
	Roads and Amenity Serv	A849 Pennyghael Bridge Mull	127	0	0	0	0	127	
		Campbeltown Old Quay	1,376	4	44	0	0	1,424	
		Preliminary design for Regional Transport projects (tif)	203	2	16	0	0	221	
	Roads and Amenity Services Total			1,706	6	60	0	0	1,772
<b>Service Development Total</b>			<b>5,948</b>	<b>775</b>	<b>620</b>	<b>200</b>	<b>0</b>	<b>7,543</b>	
Strategic Change	Economic Development	01 TIF - Lorn/Kirk Road	736	10	0	0	0	746	
		05 TIF - North Pier Extension	214	346	0	0	0	560	
		09 TIF - Oban Airport Business Park	445	50	95	0	0	590	
		CHORD - Dunoon	9,504	2,508	510	0	0	12,522	
		CHORD - Helensburgh -Public Realm Imprv	6,466	764	0	0	0	7,230	
		CHORD - Oban	6,982	975	0	0	0	7,957	
		CHORD - Rothesay	3,017	4,531	6,297	0	0	13,845	
		Dunoon CARS	0	0	166	167	0	500	
		Glengorm Wind Turbine	408	29	0	0	0	437	
		Helensburgh CARS	0	0	327	0	0	327	
		Helensburgh Waterfront Development	738	676	2,560	15,537	0	19,511	
		Lochgilphead CARS	0	0	200	0	0	200	
		OBC for Dunoon Pier	2,844	-14	0	0	0	2,830	

Category	Head of Service	Project	Previous					Total £000s
			Years £000's	2018-19 £000's	2019-20 £000's	2020-21 £000's	Future Years £000s	
<b>Strategic Change</b>	Economic Development	Rothesay THI	0	0	66	67	0	200
	Economic Development Total		31,354	9,875	10,221	15,771	0	67,455
	Roads and Amenity Serv	Campbeltown Flood Scheme	84	110	409	190	0	793
		Harbour Investment Programme PB	319	1,930	4,180	5,125	51,281	74,785
		Street Lighting LED Replacement	2,501	650	749	0	0	3,900
	Roads and Amenity Services Total		2,904	2,690	5,338	5,315	51,281	79,478
<b>Strategic Change Total</b>			<b>34,258</b>	<b>12,565</b>	<b>15,559</b>	<b>21,086</b>	<b>51,281</b>	<b>146,933</b>
<b>Asset Sustainability</b>	Live Argyll	Aqualibrium	179	80	100	6	0	365
		Bute Community Education Centre (Rewire)	43	0	0	0	0	43
		Campbeltown Community Centre - Fire Alarm and Door Upgrade	0	50	10	0	0	60
		Campbeltown Museum - Burnet Bldg	81	24	1	0	0	106
		Capital Property Works	108	2	0	561	0	1,232
		Community Centres General - Options Appraisal	16	-1	0	0	0	15
		Corran Halls, Oban	529	1	0	0	0	530
		Dunoon Community Education Centre	192	5	45	0	0	242
		Helensburgh Swimming Pool - Roofing	0	10	0	0	0	10
		Lochgilphead Community Ed Centre	33	0	0	0	0	33
		Moat Centre (Roofing)	13	201	9	0	0	223
		Mossfield Grandstand - Upgrade	0	35	0	0	0	35
		Ramsay Memorial Hall	0	0	0	0	0	0
		Riverside Leisure Centre - Cladding Upgrade	0	30	0	0	0	30
		Rothesay Swimming Pool	138	47	589	0	0	774
		Victoria Hall, Campbeltown	594	44	2	0	0	640
Victoria Halls, Helensburgh	231	20	81	0	0	332		
	Live Argyll Total		2,157	548	837	567	0	4,670
<b>Asset Sustainability Total</b>			<b>2,157</b>	<b>548</b>	<b>837</b>	<b>567</b>	<b>0</b>	<b>4,670</b>
<b>Service Development</b>	Live Argyll	Archives - Wee Manse Brae	56	0	0	0	0	56
	Live Argyll Total		56	0	0	0	0	56
<b>Service Development Total</b>			<b>56</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56</b>
<b>Strategic Change</b>	Live Argyll	Carbon Management	14	36	0	0	0	50
	Live Argyll Total		14	36	0	0	0	50
<b>Strategic Change Total</b>			<b>14</b>	<b>36</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>
<b>Overall Total</b>			<b>144,230</b>	<b>36,718</b>	<b>45,046</b>	<b>36,240</b>	<b>51,281</b>	<b>336,928</b>